1. CALL TO ORDER AND ATTENDANCE

The October 29, 2020 regular meeting of the Board of Directors of the A.B. Won Pat International Airport Authority, Guam ("GIAA" or the "Authority") was called to order by Vice Chairman Sobti at 3:12 p.m. at the GIAA Terminal Conference Room #3, 355 Chalan Pasaheru, Tamuning, Guam, 96913.

Directors Present:
Gurvinder Sobti
Donald I. Weakley
Lucy M. Alcorn (Via VTC)
Zeron E. Belanger
Doyon A. Morato (Via VTC)
Rosie R. Tainatongo (Via VTC)

Directors Absent:
Brian J. Bamba (Excused)

GIAA Officials:
John M. Quinata
Artemio R. Hernandez, Ph.D.
John A. Rios
Jean M. Arriola
Ken McDonald
Victor Cruz
Daniel Cepeda
Henry Cruz
Anthony Quidachay
Elfrie Koshiba
Anita Arriola, Esq.
Janalynn C. Damian, Esq.
Frank R. Santos

Offices or positions:
Vice Chairman
Board Secretary
Chairman
Executive Manager
Deputy Executive Manager
Comptroller
Airport Services Manager
Airport Facilities & Equipment Superintendent
Engineer Supervisor
MIS Administrator
Supply Management Administrator
Safety Administrator
Airport Marketing
GIAA Legal Counsel
GIAA Legal Counsel
GIAA Consultant

Vice Chairman Sobti welcomed Airport tenants, stakeholders, and members of the public who are noted in a sign-in sheet attached to these minutes.
2. **APPROVAL OF AGENDA**

On motion duly made by Director Weakley, seconded by Director Belanger, the following resolution was unanimously passed:

**Resolution No. 21-01**
The Board hereby approves the agenda of the October 29, 2020 regular meeting, as presented.

3. **APPROVAL OF MINUTES**

   A. September 24, 2020 - Regular Meeting

On motion duly made by Director Weakley, seconded by Director Belanger, the following resolution was unanimously passed via roll vote:

**Resolution No. 21-02**
The Board hereby approves the minutes of the September 24, 2020 regular meeting, subject to corrections.

4. **CORRESPONDENCE**

Executive Manager Quinata advised there was no Correspondence to report.

5. **OLD BUSINESS**

Executive Manager Quinata advised there was no Old Business to present.

6. **NEW BUSINESS**

   A. Approval of Award for Legal Services, Conflicts Counsel - RFP No. RFP-005-FY20

The first matter requiring Board action was the award for Legal Services for Conflicts Counsel.

Vice Chairman Sobti announced that he had a conflict of interest and would like to abstain from voting. Director Weakley now presides over the meeting.

Deputy Executive Manager Hernandez presented the referenced RFP, providing background information to the Board on the referenced RFP, including the scope of services, contract term, dates of advertisement of the RFP, proposal submission deadline, and the number of interested proposers. A total of seven (7) firms showed their interest by obtaining the RFP package. An evaluation committee was established to evaluate the two (2) proposals that were submitted before the established deadline, based on the evaluation criteria set forth in the RFP. As a result of the committee's evaluation, the selected firms were found to be responsible and responsive and the firms in order of their ranking are as follows:
1. Offeror B
2. Offeror A

The term of the contract is for a period of two (2) years with additional three (3) one (1) year option years to be exercised at the sole discretion of GIAA, not to exceed a total contract period of five (5) years and subject to the availability of funding. The said contract will be funded under the Administration Division’s O&M Budget.

Management recommends that Board approve the ranking results and the contract be awarded to Offeror B and Offeror A for Legal Services (Conflicts Counsel), subject to Management’s negotiations of fair and reasonable fees to be submitted by the offerors at a time and in a format determined by GIAA, and approval by the Office of the Attorney General of Guam.

After further discussion, on motion duly made by Director Morato, seconded by Director Belanger, the following resolution was approved via roll call vote, with Directors Weakley, Alcorn, Belanger, Morato and Tainatongo voting in favor; and Vice Chairman Sobti abstaining:

**Resolution No. 21-03**
The Board hereby approves the ranking results as presented and that the contract be awarded to Offeror 'B' and Offeror 'A' for Legal Services, Conflicts Counsel - RFP No. RFP-005-FY20, as presented, subject to Management’s negotiations of fair and reasonable fees, and subject to review and approval by the Office of the Attorney General of Guam.

A. Mutual Release and Settlement - MUSE Services

The second matter discussed was the Mutual Release and Settlement with ARINC Incorporated. Ms. Janalynn Damian, Legal Counsel presented the item for consideration, informing the Board that ARINC Incorporated (ARINC), who provides its proprietary common use terminal emulation (CUTE) system, known as the Multi-User System Environment (MUSE) and related equipment used at all GIAA gate podiums and ticket counters to process passengers.

In 2017, GIAA procured services from ARINC for the Airports sixty-two (62) common-use ticket counters. Said services have since expired in January 2020. GIAA worked to get a new purchase order in place. ARINC raised questions in March 2020, regarding the contract terms. GIAA and ARINC proceeded to negotiate the new contract for the MUSE software system, however due to the pandemic those negotiations were delayed. ARINC has continued to provide services to the Airport.

The settlement and mutual release covers services provided by ARINC for the period of February 1, 2020 through August 30, 2020. The original claim amount by ARINC was $196,434.00, however the Airport has negotiated an amount of $169,952.00.

Vice Chairman Sobti inquired on the funding for the referenced services. Deputy Executive Manager Hernandez replied that the expense is covered under the common use ticket counters recovered from the Airlines.
After further discussion, on motion duly made by Director Weakley, seconded by Director Belanger, the following resolution was unanimously approved via roll call vote:

**Resolution No. 21-04**

The Board hereby authorizes the Authority to issue payment to ARINC Incorporated under the Settlement and Mutual Release between ARINC Incorporated and A.B. Won Pat International Airport Authority, Guam in the amount of $169,952.00.

With regards to New Business Item A, Deputy Executive Manager Hernandez announced that the Offerer 'B' was Torres Law Group, and Offeror 'A' was the Law Office of Jacques G. Bronze.

**C. Approval of Award for Baglink and MUSE Services**

   **a. Management and Infrastructure Support Services for the Baggage Sortation Interface System**

The next matter discussed was the approval of award for Baglink and MUSE Services. Deputy Executive Manager Hernandez announced that Board action is requested to approved the sole source award of the BagLink System contract to ARINC Incorporated. The Deputy Executive Manager provided background information to the Board on both services. The BagLink is a baggage sortation interface system proprietary to ARINC Incorporated (ARINC). The BagLink system is necessary to translate passenger baggage information from the Multi-User System Environment (MUSE) System to GIAA's Baggage Handling System (BHS). The MUSE system was discussed in the prior agenda item, and was continuously used by the airlines, at all ticket counters and gate podiums to process passengers. The MUSE system must be fully integrated and compatible with GIAA's BHS.

In February 2020, the Executive Manager deemed ARINC the sole source contractor to provide software and infrastructure support services for the baggage sortation interface system at GIAA, ARINC's proprietary system, BagLink. BagLink is the only baggage sortation interface system that is fully compatible with the MUSE system being used by the Airlines at ticket counters and gate podiums.

It is determined that sole source procurement is authorized pursuant to Section 3112, of the Guam Procurement Regulations. The term of the agreement will be two (2) years, plus one (1) year option to be exercised at the sole discretion of GIAA and subject to availability of funding. GIAA conducted negotiations via video conference during the months of August and September 2020. As a result, GIAA has determined the following proposed pricing schedule to be fair and reasonable in accordance with the scope of work, subject to availability of funding:

<table>
<thead>
<tr>
<th>Contract Term</th>
<th>Annual Pricing</th>
</tr>
</thead>
<tbody>
<tr>
<td>Year 1</td>
<td>$101,042.00</td>
</tr>
<tr>
<td>Year 2</td>
<td>$118,812.00</td>
</tr>
<tr>
<td>Year 3 (Option Year)</td>
<td>$118,812.00</td>
</tr>
</tbody>
</table>
Management recommends that the Board approve the sole source award of the Management and Infrastructure Support Services for the Baggage Sortation Interface System contract to ARINC Incorporated for the total contract amount of $338,666.00, subject to the availability of funding.

Director Morato inquired if ARINC has local maintenance and service providers. Executive Manager Quinata replied that the firm does have local providers, but will also bring in off-island technicians if required. Director Morato also asked if ARINC had offered any reduction in costs due to the struggles that the Airport and Airlines are facing at this time. Ms. Jean Arriola replied, stating that ARINC offered a 10% reduction in costs.

Director Alcorn inquired on costs for flying in technicians from off-island, if this is included in the contract amount. Ms. Jean Arriola replied, maintenance services are paid under the contract. If repair or upgrade is needed, a proposal would be submitted for additional services required. Discussion followed on the length of time the system has been used by the Airport, with Ms. Jean Arriola informing the Board that the system has been in place since the new terminal was built, the Airlines acquired the service directly from the vendor, and due to the Airport converted from exclusive counter positions to common-use counters, the MUSE system was phased in, and the Airport took over the responsibility for the services, which is then recovered through the Airlines rates and charges.

Director Weakley inquired on ARINC's business license. Ms. Jean Arriola replied that their license expired August 31, 2020, the renewal has been delayed due to the pandemic.

After further discussion, on motion duly made by Director Tainatongo, seconded by Director Weakley, the following resolution was unanimously approved via roll call vote:

**Resolution No. 21-05**

The Board hereby approves the sole source award for Management and Infrastructure Support Services for the Baggage Sortation Interface System contract to ARINC Incorporated in the amount of $338,666.00, subject to the availability of funding and confirmation of contractor's renewal of its Guam Business License.

b. MUSE System

Deputy Executive Manager Hernandez presented the next matter for Board action. MUSE is a common use terminal emulation (CUTE) system used to process passengers at all the ticket counters and gate podium that proprietary to ARINC. As mentioned under New Business agenda item B, in 2017, GIAA procured services from ARINC for the Airports sixty-two (62) common-use ticket counters. At that time, the Airlines were using the MUSE system at the ticket counters and gate podium positions, which was procured independently and chosen by the Airlines. ARINC has continued to provide services to the Airport.
It is crucial that the system used by the Airlines to process passengers at the ticket counters and gate podiums are fully integrated with the Authority's baggage sortation interface, BagLink. To effectively translate and the interface the data from baggage tags to the Authority's baggage handling system, the Authority must utilize a compatible system.

Management recommends that the Board approve the sole source award of the Management and Infrastructure Support Services for the MUSE System contract to ARINC Incorporated for the total contract amount of $353,041.98, subject to the availability of funding.

Director Morato inquired on the contract dates. Deputy Executive Manager Hernandez replied that both the BagLink and MUSE System contracts will begin on September 1, 2020. Brief discussion followed relative to the contract, with Deputy Executive Manager Hernandez informing the Board that the MUSE System contract is for a period of eighteen (18) months. Director Morato asked why the two (2) contracts will not expire at the same time. Ms. Jean Arriola explained that the Airline Committee that represents the Signatory carriers, negotiates directly with ARINC. The term was extended for only eighteen (18) months as they are still in discussions. The Airport relies on their negotiations, and chose to keep the term at eighteen (18) months, pending the discussions between the Airlines and ARINC. Brief discussion followed.

After further discussion, on motion duly made by Director Alcorn, seconded by Director Tainatongo, the following resolution was unanimously approved via roll call vote:

**Resolution No. 21-06**

The Board hereby approves the sole source award for Management and Infrastructure Support Services for the MUSE System contract to ARINC Incorporated in the amount of $353,041.98, beginning September 1, 2020 and expiring March 20, 2022, subject to the availability of funding, and confirmation of contractor’s renewal of its Guam Business License.

D. CIP Contract Modifications

The next matter discussed was modifications to the Construction Manager (CM) contract for Runway 6L/24R Rehabilitation Project, Phase 1b. Mr. Frank Santos informed the Board that there is a modification for the Board to consider and gave brief background. Phase 1B was approved in the amount of $11,193,087.00 at the June 2, 2020 Board meeting at 100% FAA funded. Mr. Santos presented a Work Order for Boards approval from the Construction Management firm, SSFM International, Inc. (SSFM) in the amount of $799,021.00, subject to concurrence by the FAA. Discussion followed relative to selection of CM’s.

After further discussion, on motion duly made by Director Morato, seconded by Director Belanger, the following resolution was unanimously approved via roll call vote:
Resolution No. 21-07
The Board hereby approves Work Order No. 02 for the Construction Management services for Runway 6L/24R Rehabilitation Project, Phase 1B, in the amount of $799,021.00, as presented.

E. CFJ Invoices - Legal Services

The next item discussed was the Invoices from Calvo Fisher & Jacob, LLP relative to legal services incurred in September, 2020. Executive Manager Quinata presented invoices from CFJ for general legal services in the amount of $8,606.00, and legal services for the DFS Guam L.P. Arbitration in the amount of $3,176.50. Due to services exceeding CFJ's monthly cap of $10,000.00, Board action is required to authorize the additional amount of $1,782.50 above the cap.

After further discussion, on motion duly made by Director Alcorn, seconded by Director Weakley, the following resolution was unanimously approved via roll call vote:

Resolution No. 21-08
The Board hereby authorizes the Authority to issue payment to Calvo Fisher & Jacob LLP for legal fees incurred in September 2020 pertaining to general matters and DFS Guam L.P. Arbitration that exceed the monthly cap of $10,000.00, in the amount of $1,782.50.

7. REPORT OF THE EXECUTIVE MANAGER

Reference is made to the Executive Manager’s Report included as part of the Board’s packet, which was presented by Executive Manager Quinata. The report included brief updates on Airport operations, CIPs and Regulatory updates. Included with the report was an update relative to COVID-19.

8. REPORT OF THE COMPTROLLER

Mr. John Rios reported on unaudited financial results of the Authority for FY20 as of September 30, 2020. Mr. Rios reported that Total Signatory Revenues are below budgeted revenues by -45.3%. Enplaned passengers are below budget by -55.2%. Cost per enplaned passenger, is $21.27, above budget by 22.1%. Concession below budget by -40.5%. Total Concession Revenues and Passenger Facility Charges are below budget by -40.5% and -62.3%, respectively. Total Other Revenues, inclusive of non-signatory and non-airline revenues are below the budget estimate by -14.6%. Total Operating Revenues Actual of $46,090M is -39.6% below the budget estimate of $76,364M. Total Operating Expenses are below budget by -19.8%. Components of this line item include a -9.2% decrease in Personnel Service, a -25.1% decrease in Contractual Services, a -57.3% decrease in Materials & Supplies and a 0.00% decrease in Equipment/Furnishings from budgeted amounts for these respective categories. The actual year-to-date Net Revenues from Operations of $3,996M reflects a decrease of -83.3% below the year-to-date budgeted amount of $23,870M. Mr. Rios reported that the year-to-date Debt Service Coverage is at 1.53 versus the requirement of 1.25.
Mr. Rios informed the Board that a surveillance on bonds is done annually by Moody's and S&P. Moody's recently did a review, but did not take a rating action, S&P however downgraded the Authority from BBB+ to BB+. Fortunately, it will not impact bonds that the GIAA is currently paying, but when GIAA decides to go back out the market, that is when the BB+ will be looked at. Deputy Executive Manager Hernandez elaborated more on the downgrade, with discussion following on bond legislation and loss of revenue.

9. EXECUTIVE SESSION

There was no Executive Session.

10. PUBLIC COMMENTS

There were no Public Comments.

Vice Chairman Sobti took this time to thank Management and the hard working employees of the GIAA for their dedication and long hours during this pandemic and further asked that if there is anything that the Board members are able to do or to contribute to please let the Board know.

Executive Manager Quinata congratulated Vice Chairman Sobti on his recent confirmation to the GIAA Board of Directors by the Guam Legislature.

11. ADJOURNMENT

Motion to adjourn duly made by Director Belanger, seconded by Director Alcorn; motion unanimously passed. The meeting was adjourned at 4:46 p.m.

Dated this 9TH, day of DECEMBER, 2020.

Brian J. Bamba
Chairman

Attest:

Donald I. Weakley
Board Secretary

Prepared and Submitted By:

Amanda O'Brien-Rios
Corresponding Secretary
BOARD OF DIRECTORS REGULAR MEETING
3:00 p.m., Thursday, October 29, 2020
GIAA TERMINAL CONFERENCE ROOM #3

Public Notice
First Notice:
Guam Daily Post – October 22, 2020
Notice to Media – October 22, 2020

Second Notice:
Guam Daily Post – October 27, 2020
Notice to Media – October 27, 2020

AGENDA

1. Call to Order and Attendance
2. Approval of Agenda
3. Approval of Minutes
   A. September 24, 2020 Regular Meeting
4. Correspondence
5. Old Business
6. New Business
   A. Approval of Award for Legal Services, Conflicts Counsel - RFP No. RFP-005-FY20
   B. Mutual Release and Settlement - MUSE Services
   C. Approval of Award for Baglink and MUSE Services
   D. CIP Contract Modifications
   E. CFJ Invoices - Legal Services
7. Report of Executive Manager
9. Executive Session
10. Public Comments
11. Adjournment
# A.B. WON PAT INTERNATIONAL AIRPORT AUTHORITY, GUAM

Board of Directors Regular Meeting  
3:00 p.m., Thursday, October 29, 2020  
GIAA Terminal Conference Room #3

## SIGN-IN SHEET

<table>
<thead>
<tr>
<th>PRINT NAME</th>
<th>COMPANY/AGENCY</th>
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<tbody>
<tr>
<td>1. Henry Cruz</td>
<td>GIAA</td>
</tr>
<tr>
<td>2. Michael Losban</td>
<td>GIAA AD</td>
</tr>
<tr>
<td>3. Anthony Quinlan</td>
<td>GIAA Safety</td>
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<tr>
<td>4. Ray Quintanilla</td>
<td>Ops Giana</td>
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<td>5. Victor J. Cruz</td>
<td>Giana</td>
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<td>6. Ken Mendoza</td>
<td>Giana</td>
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<td>7. Frank Santos</td>
<td>TWG</td>
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China, Taiwan clash in rise of 'wolf warrior diplomacy' 

By Gerry Shih
The Washington Post

TAIPEI, Taiwan — As a junior diplomat posted to Fiji in the 1990s, Chen Yonglin and the rest of his embassy colleagues fixated on the most sensitive issue in all of Chinese diplomacy: Taiwan.

He tracked Taiwan’s pharmaceutical and agricultural aid to the remote Pacific archipelago. He monitored Taiwanese officials’ interactions with the local Chinese community. He tried to dissuade Fijian officials from attending Taiwan’s National Day celebration every October and local hotel managers from hosting it. When that failed, he sat in a coffee shop across the street to observe – discreetly – who attended.

“At most, a braver colleague would wander over and peek inside,” said Chen, who was a third secretary in Fiji from 1994 to 1998 and defected to Taiwan in 2005 while serving in Sydney. “But gate-crash? Never. That was a different time.”

The difference was laid bare this week after Fiji media reported that Chinese officials barged into the annual Taiwanese celebration, sparking a physical scuffle that left a Taiwanese official hospitalized. The basic contours of the incident were not refuted by either government and it was the latest aggressive turn by Chinese diplomats, who are quickly shedding their traditional image as one of China’s more polished, less muscular, arms of government.

The behavior of the Chinese diplomats underscores the political pressure inside the bureaucracy to publicly China’s position on international issues, particularly over Hong Kong and Taiwan. China’s Communist Party never conquered Taiwan after gaining power in the mainland in 1949 but claims it as part of an “inviolable one China” that must be reunified.

Chinese officials have also accused the West of supporting violent separatism in the southern city of Hong Kong, where most protesters have called for Beijing to live up to its promise of granting it some political autonomy and a small minority seek outright independence.

Scuffle in Suva

On Monday, Chinese Foreign Ministry spokesman Zhao Lijian accused Taiwan of displaying its flag at the Oct. 8 party in Suva, the Fiji capital, and serving a cake in the shape of the red-and-blue flag.

Chinese officials who were carrying out “official duties” and arrived at the public area of the party found the celebration “attempted to create two Chinas or one China, one Taiwan,” Zhao said. One of the Chinese officials was injured after they were first provoked by the Taiwanese, he added, while demanding a local police investigation.

Taiwanese Foreign Minister Joseph Wu condemned China’s “uncivilized wolf warriors,” a term used in China and abroad referring to the new breed of more muscular Chinese diplomacy.

“As a sovereign state, we’ll celebrate Taiwan National Day everywhere, every year.”

On Tuesday, Fijian officials said Chinese and Taiwanese embassy officials had settled the dispute amicably and the Taiwanese official hospitalized. The incident was the latest aggressive turn by Chinese diplomats.

Fiancée of Khashoggi, human rights group sue Saudi crown prince in US

WASHINGTON (Reuters) — The fiancée of slain Saudi journalist Jamal Khashoggi and a human rights group that he founded filed a lawsuit in a U.S. court on Tuesday with allegations that Saudi Arabia’s crown prince had ordered him killed.

The civil lawsuit, which seeks unspecified damages against Crown Prince Mohammed bin Salman, also named more than 20 other Saudis as defendants. It coincides with complications in the U.S.-Saudi relationship over the 2018 slaying of Khashoggi, Riyadh’s human rights record, its role in Yemen’s civil war and other issues.

The Saudi embassy did not immediately respond to a request for comment on the lawsuit. The crown prince — known by his initials MBS — has denied ordering Khashoggi’s murder.

Khashoggi, who criticized the policies of the crown prince, Saudi Arabia’s de facto ruler, in Washington Post columns, was killed and dismembered in the Saudi consulate in Istanbul. He went there to obtain papers he needed to marry Hatice Cengiz, a Turkish citizen.

Cengiz and Democracy for the Arab World Now, or DAWN, a U.S.-based human rights group founded by Khashoggi, a legal resident of Canada, where he lives in exile.

A lawsuit was filed in August in a U.S. court by a former top Saudi intelligence official who accused the crown prince of sending a hit team to kill him in Canada, where he lives in exile.

Both lawsuits were brought under a law allowing U.S. court actions against foreign officials over allegations of involvement in torture or extrajudicial killings.

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Cengiz and Democracy for the Arab World Now, or DAWN, a U.S.-based human rights group founded by Khashoggi, a legal resident of Canada, where he lives in exile.

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Both lawsuits were brought under a law allowing U.S. court actions against foreign officials over allegations of involvement in torture or extrajudicial killings.
3 candidates compete for 681 votes in Umatac

By Haidee Eugenio Gilbert
haidee@postguam.com

Three candidates are competing for the support of 681 registered voters in Umatac, Guam's smallest village with fewer than 800 residents and many of whom are related.

“The two other candidates are my uncles,” Umatac Mayor Johnny “Bada” Agouan Quinata said on Monday, “It’s up to the people who want to vote (for), but I stand on my record of public service.”

Quinata, 58, is seeking a third term as Umatac’s Republican mayor. He’s running against two Democrats: Andy Agouan Santiago and Gilbert Quinata Agouan.

“I think I have a better vision of what Umatac can be,” Agouan, 65, said, “I believe in following through with things you started.”

Agouan said the cancellation of the primary election meant that instead of only two candidates, there are three vying for a small pool of voters.

“I think if a candidate has 200-plus votes, he can win because I don’t think everyone would vote,” he said.

In the 2018 general election, Umatac had a 63% voter turnout. Only 498 of the 785 who registered to vote cast their ballot in 2018.

A retired Marine Corps gunnery sergeant and a retired drinking water testing professional, Agouan said “Umatac is very unique” because about 96% of its population are related to one another, with the rest from other villages.

“I’m confident I will have enough support to win this election, especially if those whom I was able to talk to before the pandemic would vote for me,” Agouan said. “If I win, my priority projects would be giving our children things to do when not in school, programs for our manamko’ like taking them to Micronesia Mall or looking after their kids in the old elementary school as a community center.”

Santiago, 71, said he hopes Umatac voters will elect him as the next mayor because he believes he can do “much more,” including creating programs for the youth and making good use of the old elementary school as a community center.

Santiago, who retired from the U.S. Navy and a retired ship repair

and maintenance professional, said because of social restrictions related to the pandemic, he’s limiting his campaigning to social media, distributing flyers and doing motorcades.

Food distribution

Quinata, the incumbent mayor, said the “people of Umatac have always been my priority.”

At the time of the interview, Quinata was going house-to-house to help deliver some 500 federally funded food boxes.

They are part of the 13,500 food boxes that Pacific Unlimited, along with Matson Inc., has been distributing to villages and the Catholic Social Service through a contract under the U.S. Department of Agriculture’s Farmers to Families Food Box program.

The mayor said they will also distribute on Thursday federally funded food commodities under a program of the Guam Department of Education.

Group honors 50 GovGuam employees 40 and younger

The Association of Government Accountants, Guam chapter, announced this year’s 50 outstanding Government of Guam employees who are 40 or younger.

This project is part of the chapter’s 50th anniversary activities.

“The goal is to highlight the future of our island’s government by featuring younger employees that have made an impact in their respective organizations or communities,” the association stated.

My unequivocal message is we searched everywhere in the government for all types of professionals to showcase as our future leaders, we hope that they will continue to shine and lead the accountability challenge that our citizens desire,” stated Pilar Pangelinan, AGA Guam chapter president.

The 50 honorees were selected based on being a current, full-time GovGuam employee with at least five years of work experience by the end of 2020. They may have also been 40 years or younger as of December 2020 and demonstrated the skills to be outstanding leaders and shown commitment to improving government operations. Each of these 50 individuals were identified by senior management, elected and appointed officials, managers, supervisors and their peers as having the drive and dedication to advance government accountability on our island.

“This is our second publication that highlights the up-and-coming leaders on our island, with the first one being issued in 2015,” stated Vincent Duenas, AGA Guam Chapter 50th Anniversary chairperson and past president. “The future is exciting knowing we have so many individuals committed to making our island a better place.”

(Daily Post Staff)
1. **CALL TO ORDER AND ATTENDANCE**

The September 24, 2020 regular meeting of the Board of Directors of the A.B. Won Pat International Airport Authority, Guam (“GIAA” or the “Authority”) was called to order by Chairman Bamba at 3:11p.m. at the GIAA Terminal Conference Room #3, 355 Chalan Pasaheru, Tamuning, Guam, 96913.

**Directors Present:**
Brian J. Bamba (Via VTC)  
Gurvinder Sobti  
Donald I. Weakley  
Zenon E. Belanger  
Doyon A. Morato  
Rosie R. Tainatonga

**Directors Absent:**
Lucy M. Alcorn (Excused)

**GIAA Officials:**
John M. Quinata  
Artemio R. Hernandez, Ph.D.  
John A. Rios  
Jean M. Arriola  
Edward Muna (Via VTC)  
Ken McDonald  
Raymond Santos (Via VTC)  
Victor Cruz  
Rolenda Faasuamalie (Via VTC)  
Vanessa Pangindian (Via VTC)  
Henry Cruz  
Anthony Quidachay  
Anita Arriola, Esq.  
Eduardo A. Calvo, Esq.  
Janalynn C. Damian, Esq.  
Genevieve P. Rapadas, Esq.  
Frank R. Santos

**Offices or positions:**
Chairman  
Vice Chairman  
Board Secretary  
Executive Manager, Acting  
Deputy Executive Manager  
Comptroller  
Airport Services Manager  
Airport Operations Superintendent  
Airport Facilities & Equipment Superintendent  
Acting Chief, ARFF  
Engineer Supervisor  
Airport Marketing Administrator  
Management Analyst III  
Supply Management Administrator  
Safety Administrator  
GIAA Legal Counsel  
GIAA Legal Counsel  
GIAA Legal Counsel  
GIAA Legal Counsel  
GIAA Consultant

Chairman Bamba welcomed Airport tenants, stakeholders, and members of the public who are noted in a sign-in sheet attached to these minutes.
Chairman Bamba took this time to acknowledge and offer condolences on behalf of the Board to an Airport employee who had recently lost a family member due to Covid-19, further asking that everyone continue to stay in good health and safety in this difficult time.

2. APPROVAL OF AGENDA

Chairman Bamba asked for clarification on Executive Session, if the physical presence of Board members is required. Legal Counsel replied yes. Chairman Bamba informed the Board that due to this requirement, he will not participate in Executive Session and Vice Chair Sobti will preside over that portion of the meeting.

On motion duly made by Director Morato, seconded by Director Tainatongo, the following resolution was unanimously passed:

Resolution No. 20-67
The Board hereby approves the agenda of the September 24, 2020 regular meeting, as presented.

3. APPROVAL OF MINUTES

A. August 27, 2020 - Regular Meeting

On motion duly made by Chairman Bamba, seconded by Director Belanger, the following resolution was unanimously passed via roll vote:

Resolution No. 20-68
The Board hereby approves the minutes of the August 27, 2020 regular meeting, subject to corrections.

4. CORRESPONDENCE

Executive Manager Quinata advised there was no Correspondence to report.

5. OLD BUSINESS

Executive Manager Quinata advised there was no Old Business to present.

6. NEW BUSINESS

A. Approval of FY21 Insurance Renewal Program

The first matter discussed was the FY21 Insurance Renewal Program.

Executive Manager Quinata announced that he would like to recuse himself from the
ducted matter due to a conflict of interest.

AM Insurance ("AM") representative, Ms. Ann Marie Muna presented the insurance quotes for FY2021. Nine (9) major insurance carriers were approached, only four (4) carriers responding with submittals.

The insurance program includes six (6) policies: Property Insurance with Catastrophe; Airport Operators Liability; Directors and Officers Liability; Workman’s Compensation, Automobile Insurance; and Crime Insurance. Quotes are as follows:

<table>
<thead>
<tr>
<th>Policy</th>
<th>Firm with Lowest Offered Premium</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Property</td>
<td>Calvo’s</td>
<td>$452,700.00</td>
</tr>
<tr>
<td>Airport Operators Liability</td>
<td>Calvo’s</td>
<td>$183,600.00</td>
</tr>
<tr>
<td>Directors &amp; Officers Liability</td>
<td>Moylan’s</td>
<td>$34,680.00</td>
</tr>
<tr>
<td>Workman’s Compensation</td>
<td>Nanbo</td>
<td>$201,363.00</td>
</tr>
<tr>
<td>Automobile Insurance</td>
<td>Moylan’s</td>
<td>$42,636.67.00</td>
</tr>
<tr>
<td>Crime Insurance</td>
<td>Moylan’s</td>
<td>$5,400.00</td>
</tr>
<tr>
<td><strong>TOTAL:</strong></td>
<td></td>
<td><strong>$920,380.00</strong></td>
</tr>
</tbody>
</table>

The total premium cost for all coverage for FY2021 is $920,380.00. This represents an increase in premium of $102,150.00 per annum compared to FY2020 premium cost of $818,230.00. Management recommends that the Board approve the FY2021 insurance program as presented.

Brief discussion ensued, with Chairman Bamba suggesting Management go back and negotiate for any type of bundling that the Airport can afford or avail of to lower costs, and further suggesting the Board approve the premium costs, not exceed the recommended amount of $920,380.00.

After further discussion, on motion duly made by Director Belanger, seconded by Vice Chairman Sobti, the following resolution was unanimously approved via roll call vote:

**Resolution No. 20-69**

The Board hereby approves the FY2021 Insurance Program, in the total amount not to exceed $920,380.00 as follows:

<table>
<thead>
<tr>
<th>Policy</th>
<th>Firm with Lowest Offered Premium</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Property</td>
<td>Calvo’s</td>
<td>$452,700.00</td>
</tr>
<tr>
<td>Airport Operators Liability</td>
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<tr>
<td>Workman’s Compensation</td>
<td>Nanbo</td>
<td>$201,363.00</td>
</tr>
</tbody>
</table>

Draft Minutes – September 24, 2020
### Automobile Insurance
<table>
<thead>
<tr>
<th></th>
<th>Moylan's</th>
<th>$42,636.67.00</th>
</tr>
</thead>
<tbody>
<tr>
<td>Crime Insurance</td>
<td>Moylan's</td>
<td>$5,400.00</td>
</tr>
<tr>
<td><strong>TOTAL:</strong></td>
<td></td>
<td><strong>$920,380.00</strong></td>
</tr>
</tbody>
</table>

B. Contract Modifications - International Arrivals Corridor

The second matter discussed was contract modifications to the International Arrivals Corridor (IAC) project. Mr. Frank Santos informed the Board that there were three (3) modifications for the Board to consider.

1. Change Order No. 16: KHLG, along with Black Construction has completed a price negotiation on Change Order no. 16 with the total amount being $688,211.00. Brief discussion on details of the argon system at the chiller.

2. Mr. Santos advised the Board that a proposed resolution was received from Black Construction, for the contract completion date, and final cost for the project. GIAA is in the process of extending Black Construction from October 3, 2020 to December 2, 2020 in order to consider their proposed resolution. The extension is a no cost extension, and is considered Change Order No. 17.

3. At the last Board meeting, the Board approved the extensions of the contracts for the Construction Manager (KHLG) and E&A Engineers, subject to a downward negotiation, August 4 to October 2, 2020. Mr. Santos informed the Board that the initial proposed fee for KHLG was $507,080.00, negotiated to $440,509.90, and E&A Engineers initial proposed fee was $314,070.52, negotiated to $276,367.85.

Now, as a result of the contractor's extension, Mr. Santos advised the Board of the need to extend both KHLG and E&A Engineers for an additional period of October to December, 2020, in the amounts of $440,509.90 and $276,367.85, respectively.

Chairman Bamba inquired on the difference with the extension of the Contractor and Construction Manager. Director Belanger, being the Chairperson for the Board’s CIP Committee informed the Board that the Contractor is offering no-cost on overhead. The Designer and Construction Manager will continue to provide their services in order to keep the Contractor moving. The contractor will still be making money with the work they perform during the two (2) month extension, the only savings will be from the over-head costs. The Global Settlement received from Black Construction was submitted last week, and the CIP Committee requires time to review it, therefore an extension is needed.

Chairman Bamba thanked the Committee for their due diligence and asked the Committee to maximize the effort with regard to saving money with negotiations.
After further discussion, on motion duly made by Director Belanger, seconded by Director Weakley, the following resolution was unanimously approved via roll call vote:

**Resolution No. 20-70**

The Board hereby approves Change Order No. 16 for the Terminal Building Structural Upgrade and Concourse Isolation project in the amount of $688,211.00; Change Order No. 17 extending Black Construction from October 3, 2020 to December 2, 2020, at no cost to the Airport; Work Orders extending the contract period from October 3, 2020 to December 2, 2020 for KHLG & Associates Inc. (KHLG), in the amount of $440,509.90, and E&A Engineers for Post Construction Award Services (PCAS) in the amount of $276,367.85, as presented by Management.

C. Real Property Leasing/Development for Airport Purposes

The next matter discussed was real property leasing and development for Airport purposes. Deputy Executive Manager Hernandez presented, asking for the Board’s support in drafting the legislation, stating that due to the Covid-19 pandemic and the impact on Airport revenues, the current estimates based on FY20 budget reflect a $30M reduction in revenue. Moving forward and looking to the longer term, it’s important for the Airport to diversify its revenue streams, and one way is through the use of Airports real property assets, and to leverage those assets not only for aeronautical revenues but also non-aeronautical uses.

Currently there is a requirement for legislative approval to lease out property, and most recently there have been a number public laws that have certain requirements as it relates to leases for real property that are beyond five (5) years, which is considered an exceptional lease term contract.

Deputy Executive Manager Hernandez informed the Board that Management is proposing that the Board authorize Management to draft and finalize legislation that seeks legislative approval, through the Board Legislative Issues & Litigation Committee, to use and leverage Airport property in the most responsible way, in order to begin generating aeronautical and possibly non-aeronautical revenues, diversifying the Airport revenue base. The Deputy expressed the importance of the Airport to Guam’s economy, and how vital it is to look for other revenue streams, outside of what’s currently being impacted.

The Deputy Executive Manager advised that delegating the Legislative Issues & Litigation Committee to approve the draft in lieu of coming back to the Board for final approval at the next Board meeting in one (1) months’ time, will save time, adding that although it may not reflect immediate revenue, there are instances of prior interest in investment, specific to aeronautical related services, such as rental or construction of hangars. Because of the procedures required, there has been less interest, therefore loss of potential revenue.

Director Belanger inquired if the proposed legislation will increase the five (5) year lease limit, and if that is the only basic issue. Deputy advised that the issues are mostly related to the current process and what is required, such as the submission of a determination of need, of
which is required to be approved by the Board, and then forwarded to the legislature. Discussion followed relative to the process.

Vice Chair Sobti inquired if the legislation is approved, will that effect old leases. Deputy advise there will be a prospective change.

Director Morato, as part of the Board’s Legislative Issues & Litigation Committee announced that she is in support of the proposed legislation being drafted. Chairman Bamba expressed his support of generating revenue also.

Deputy Hernandez added that FAA assurance requirements stipulate that any lease of Airport property for non-aeronautical purposes shall be at fair market value.

Director Weakley asked if the five (5) year term is still in effect. Deputy clarified, investors are able to lease beyond five (5) years, however it would need to be approved by the legislature. The draft legislation will assist with the current processes.

After further discussion, on motion duly made by Director Tainatongo, seconded by Director Weakley, the following resolution was unanimously approved via roll call vote:

**Resolution No. 20-71**

The Board hereby authorizes Management to work with the Board Legislative Issues & Litigation Committee to draft legislation to present to the Legislature relative to Real Property Leasing/Development for Airport Purposes, subject to review and finalization by the Board Legislative Issues & Litigation Committee.

7. REPORT OF THE EXECUTIVE MANAGER

Reference is made to the Executive Manager’s Report included as part of the Board’s packet, which was presented by Executive Manager Quinata. The report included brief updates on Airport operations, CIPs and Regulatory updates. Included with the report was an update relative to COVID-19.

8. REPORT OF THE COMPTROLLER

Mr. John Rios reported on the revenues and expenses of the Authority as of **August 31, 2020**. Mr. Rios reported that year-to-date Total Signatory Revenues are below budgeted revenues by **-41.0%**, year-to-date Total Concession Revenues and Passenger Facility Charges are below budget by **-36.1%** and **-58.5%**, respectively. Year-to-date Total Other Revenues, inclusive of non-signatory and non-airline revenues are below the budget estimate by **-11.9%**. Year-to-date Total Operating Revenues Actual of **$45.1M** is **-35.7%** below the budget estimate of **$70.2M**. Year-to-date Total Operating Expenses are below budget by **-20.3%**. Components of this line item include a **-8.0%** decrease in Personnel Service, a **-23.9%** decrease in Contractual Services, a **-68.5%** decrease in Materials & Supplies and a **-82.0%** decrease in Equipment/Furnishings from
budgeted amounts for these respective categories. The actual year-to-date Net Revenues from Operations of $6.3M reflects a decrease of -70.6% over the year-to-date budgeted amount of $21.5M. Mr. Rios reported that the year-to-date Debt Service Coverage is at 1.88 versus the requirement of 1.25.

Chairman Bamba asked the Comptroller to forward a spreadsheet of actuals versus projections based on the re-forecasted budget.

9. EXECUTIVE SESSION

The next item on the agenda was Executive Session.

Due to previously disclosed conflicts of interest, Chairman Bamba recused himself from participating in Executive Session and the remainder of the meeting, further requesting that Vice Chairman Sobti preside over the remainder of the meeting.

Upon written recommendation of counsel, Arriola Law Firm, the Board recessed at 4:28 pm. to convene into Executive Session after the recess.

The Board voted unanimously to convene into Executive Session at 4:42 p.m. to discuss litigation and pending litigation matters. Attending Executive Session were Directors Sobti, Weakley, Belanger, Morato, Tainatongo, Executive Manager Quinata, and Legal Counsel, Anita Arriola. Also present was the court reporter who will prepare a transcript of the Executive Session. This portion of Executive Session ended at 5:17 p.m.

Upon written recommendation of counsel, Calvo Fisher & Jacob, the Board recessed at 5:17 p.m. to convene into Executive Session after the recess.

The Board convened into Executive Session at 5:20 p.m. to discuss DFS L.P. related litigation to which GIAA is or may be a party. Attending Executive Session were Directors Sobti, Weakley, Belanger, Morato, Tainatongo, Executive Manager Quinata, and Legal Counsels, Janalynn C. Damian, Eduardo A. Calvo and Genevieve P. Rapadas. Also present was the court reporter who will prepare a transcript of the Executive Session.

Executive Session adjourned at 5:29 p.m., at which time the Board took a brief recess. Regular Session resumed at 6:02 p.m.

As a result of discussions during Executive session the Board made the following motions.

After further discussion, on motion duly made by Director Tainatongo, seconded by Director Belanger, the following resolution was unanimously approved via roll call vote:
Resolution No. 20-72
The Board hereby authorizes Management to send a formal request to the Office of the Attorney General of Guam to represent and include the A.B. Won Pat International Airport Authority, Guam in any lawsuit relative to the PFAS litigation.

After further discussion, on motion duly made by Director Morato, seconded by Director Tainatongo, the following resolution was unanimously approved via roll call vote:

Resolution No. 20-73
The Board hereby reaffirms and authorizes Management and the Board's Litigation Sub-Committee to handle all issues related to the DFS Procurement Litigation, and DFS Arbitration in consultation with Legal Counsel; and to further authorize Management and the Board's Litigation Sub-Committee to address and handle all matters relating to the Lotte Concession Agreement, because of the impact on the DFS Procurement Litigation and the Covid-19 Pandemic with regard to timeliness; and to include legislation, as discussed.

After further discussion, on motion duly made by Director Morato, seconded by Director Tainatongo, the following resolution was unanimously approved via roll call vote:

Resolution No. 20-74
The Board hereby authorizes Management and the Board's Litigation Sub-Committee to address and handle all matters relating to Lotte Torte Action.

10. PUBLIC COMMENTS

There were no Public Comments.

11. ADJOURNMENT

Motion to adjourn duly made by Director Tainatongo, seconded by Director Weakley; motion unanimously passed. The meeting was adjourned at 6:07 p.m.

Dated this __________, day of ________________, 2020.

Attest:

_________________________  __________________________
Brian J. Bamba                      Donald I. Weakley
Chairman                           Board Secretary
Prepared and Submitted By:

________________________
Amanda O'Brien-Rios
Corresponding Secretary
ANTONIO B. WON PAT INTERNATIONAL AIRPORT AUTHORITY, GUAM
BOARD OF DIRECTORS

EXECUTIVE SUMMARY

REQUEST FOR PROPOSAL NO. RFP-005-FY20
LEGAL SERVICES (CONFLICT COUNSEL)

October 29, 2020

Purpose

Board action is requested to approve the ranking results and award for Request for Proposal No. RFP-005-FY20 for Legal Services (Conflict Counsel) (“RFP”).

Background

The referenced RFP solicits proposals from professional firms and/or individuals to provide professional expertise in all legal activities and representations such as, but not limited to, litigations, provide professional opinions, legal interpretations, research, for and on behalf of GIAA Management and its Board of Directors in matters where GIAA’s general counsel may have a conflict of interest under the Guam Rules of Professional Conduct governing attorneys.

Procurement Background

The RFP was advertised in the local newspapers on September 18, 22, and 25 and October 2, 2020. The established deadline to submit the proposals was October 16, 2020, 4 p.m.

A total of seven (7) firms and/or individuals showed their interest by obtaining the RFP package and two (2) firms responded by submitting their proposal before the submission deadline.

Proposal Analysis and Evaluation

The Evaluation Committee appointed by me completed their evaluations of the two (2) proposals based on the evaluation criteria set forth in the RFP. The score sheets were gathered and tabulated by the Procurement Office and the evaluation results in the order of ranking are as follows:

1. Offeror B
2. Offeror A

The two (2) proposals were reviewed to determine responsiveness, that is, whether or not the offerors submitted all documents required by the RFP. Upon further analysis, it was determined that both proposals were determined to be responsive and that both offerors have met the standards of responsibility as outlined in the Guam Procurement Law and Regulations.

Based on the tabulation of the evaluation ranking, Offeror B is ranked as the best qualified, responsive and responsible firm to perform the required services in accordance with the criteria
set forth in the RFP. **Offeror A** was determined to be the next highest ranked responsive and responsible offeror based on the tabulation of the evaluation rankings.

**Legal Review**

Upon Board approval, a contract will be forwarded to Legal Counsel for review and approval as to form. The term of the contract is for a period of two (2) years with additional three (3) one (1) year option years to be exercised at the sole discretion of GIAA, not to exceed a total contract period of five (5) years and subject to the availability of funding.

**Financial Review**

The *Legal Services (Conflict Counsel)* contract will be funded under the Administration Division’s O&M Budget.

**Recommendation**

I recommend the Board approve the ranking results and the contract award to **Offeror B** and **Offeror A** for the *Legal Services (Conflict Counsel)* contract, subject to negotiations of fair and reasonable fees to be submitted by the offerors at a time and in a format determined by GIAA, and approval by the Office of the Attorney General of Guam.

If GIAA is unable to negotiate a contract, the Executive Manager or his designee, may cancel and terminate the RFP in its entirety and re-issue at a later time, consistent with the Guam Procurement Law & Regulations.
October 26, 2020

MEMORANDUM

TO: JOHN M. QUINATA
    EXECUTIVE MANAGER

VIA: JEAN M. ARRIOLA
     AIRPORT SERVICES MANAGER

FROM: SUPPLY MANAGEMENT ADMINISTRATOR

SUBJECT: EVALUATION AND RECOMMENDATION - REQUEST FOR PROPOSALS (“RFP”) LEGAL SERVICES (CONFLICT COUNSEL), RFP-005-FY20

The referenced Request for Proposal (“RFP”) solicits proposals from firms and/or individuals, licensed to conduct business in Guam, to provide professional legal services for and on behalf of the Antonio B. Won Pat International Airport Authority, Guam’s (“GIAA”) Management and Board of Directors in matters where GIAA’s general counsel may have a conflict of interest under the Guam Rules of Professional Conduct governing attorneys. The RFP was advertised in the local newspapers on September 18, 22, and 25 and October 2, 2020. The deadline to submit proposals was established for October 16, 2020.

A total of seven (7) firms and/or individuals downloaded the RFP package and two (2) firms submitted proposals before the submission deadline.

Evaluation and Selection

Pursuant to Section 8: Selection of Best Qualified Offeror and Proposal of Basic Information of the RFP documents, after receipt of all proposals, the GIAA Evaluation Committee established by the Executive Manager shall conduct an independent evaluation of the proposals based on the evaluation criteria set forth in the RFP for the purpose of determining if the offerors have met the standards of responsibility and responsiveness as outlined in the Guam Procurement Law & Regulations.

GIAA reserves the right to award the Legal Services Agreement to one (1) or more firm(s) and/or individual(s) based on the Offerors’ qualification ranking, subject to negotiations and mutual agreement of reasonable rates.

The evaluation committee established by management was comprised of the following individuals:

1. Artemio R.A. Hernandez, Deputy Executive Manager
2. Victor J. Cruz, Engineer Supervisor
3. Antoniette L. Bautista, General Accounting Supervisor

The committee completed their evaluations of the two (2) proposals based on the evaluation criteria set forth in the RFP. The scores were tabulated as reflected on the attached summary worksheet. As a result of our tabulation, the firms selected in the order of their ranking are as follows:

1. Offeror B
2. Offeror A
Attached for your reference is the summary of the committee’s evaluation scores based on the evaluation criteria set forth in the RFP.

**Recommendation**

As a result of our review of the submitted required documents, all offerors have been deemed to have met the standards of responsibility and responsiveness as outlined in the Guam Procurement Law & Regulations.

Therefore, it is recommended to approve the ranking results and the contract award to **Offeror B** and **Offeror A** for **Legal Services (Conflict Counsel)**, subject to negotiations of fair and reasonable fees and approval of the Office of the Attorney General of Guam. The term of the contract to be awarded shall be for a period of two (2) years with additional three (3) one (1) year option years to be exercised at the sole discretion of GIAA, not to exceed a total contract term of five (5) years and subject to the availability of funding.

Should you have any questions or would like to discuss this matter further, I am available at your request.

\[Signature\]
HENRY M. CRUZ

**APPROVED:**

\[Signature\]
JOHN M. QUINATA
EXECUTIVE MANAGER

**Attachment**

cc: Evaluation Committee / Procurement File
## Antonio B. Won Pat International Airport Authority, Guam

### Evaluation Score Tally Sheet

RFP No. RFP-005-FY20

**LEGAL SERVICES (CONFLICT COUNSEL)**

<table>
<thead>
<tr>
<th>OFFEROR DESIGNATION</th>
<th>Evaluator 1</th>
<th>Evaluator 2</th>
<th>Evaluator 3</th>
<th>Final Ranking</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Score</td>
<td>Rank</td>
<td>Score</td>
<td>Rank</td>
</tr>
<tr>
<td>OFFEROR A</td>
<td>50</td>
<td>2</td>
<td>62</td>
<td>2</td>
</tr>
<tr>
<td>OFFEROR B</td>
<td>79</td>
<td>1</td>
<td>86</td>
<td>1</td>
</tr>
</tbody>
</table>

### Evaluators:

No. 1: Artemio "Ricky" A. Hernandez, Deputy Executive Manager
No. 2: Victor Cruz, Engineer Supervisor
No. 3: Antonette L. Bautista, General Accounting Supervisor
SETTLEMENT AND MUTUAL RELEASE AGREEMENT

This SETTLEMENT AND MUTUAL RELEASE AGREEMENT ("Release") is entered into and effective as of September 25, 2020, by and between ARINc INCORPORATED ("Contractor"), and ANTONIO B. WON PAT INTERNATIONAL AIRPORT AUTHORITY, GUAM, an autonomous instrumentality and public corporation of the government of Guam ("GIAA").

RECITALS

A. Contractor was providing its proprietary common use terminal emulation ("CUTE") system, known as the Multi-User System Environment ("MUSE") and related equipment (collectively "Services") pursuant to Purchase Order GIAA-FY18-64175 dated November 16, 2017, as amended on January 16, 2018, as further amended on August 30, 2018, and as further amended on September 28, 2018 (collectively, "Agreement");

B. Pursuant to the Agreement, Contractor was providing the Services at a rate of Twenty Eight Thousand and Sixty Two Dollars ($28,062) per month;

C. The term of the Agreement expired on January 31, 2020 and Contractor continued to provide the Services even after the service period ended and GIAA continued to utilize the Services during that time period;

D. Because of the COVID-19 pandemic, GIAA and Contractor have been delayed in executing a new sole source contract for the Services;

E. Contractor is seeking payment for the Services utilized by GIAA for the period of February 1, 2020 to August 31, 2020, in the total amount of One Hundred Ninety-Six Thousand Four Hundred Thirty-Four Dollars ($196,434) (the "Claim");

F. Prior to the filing of a government claim by Contractor, pursuant to 5 GCA § 5427, the parties desire to amicably settle the Claim and any and all additional claims for unpaid amounts allegedly owed by GIAA to Contractor for the period commencing November 1, 2019 and ending August 31, 2020 (collectively, the "Disputed Matter") and to forever resolve and release any and all claims of any nature whatsoever that have been, are now, or could be maintained by or through attorney, partners, agents, heirs or assigns arising out of the Claim, the Disputed Matter and all subject to the terms, covenants, and conditions set forth herein;

G. This Release is given and accepted for the purposes of compromising disputed claims and avoiding the expense, inconvenience, and uncertainty of litigation. Nothing contained in this Release, nor any consideration given pursuant to it, shall constitute or be deemed an admission of any act, omission, liability, or damages of any party nor can be used by any of the parties in any other ongoing disputes involving said parties and assigns.

NOW, THEREFORE, in consideration of the payment of One Hundred Sixty-Nine Thousand Nine Hundred Fifty-Two Dollars ($169,952), the sufficiency of which is
acknowledged, and the recitals, covenants and promises set forth herein, the parties do hereby agree as follows:

**SETTLEMENT AMOUNT**

1. The original Claim amount by Contractor was $196,434.00, however, Contractor has agreed to accept payment of $169,952 in full satisfaction of the Disputed Matter to be paid as follows. On or before September 30, 2020, GIAA shall pay Contractor the total sum of Ninety Nine Thousand Nine Hundred and Ninety Five Dollars ($99,995) and the remaining balance shall be paid in two equal installments on or before November 30, 2020, which shall constitute the total, full and final settlement payment that GIAA is obligated to make hereunder.

**MUTUAL RELEASES**

2. Contractor, for itself, its employees, agents, representatives, successors, assigns, partners, attorneys, and all persons acting by, through, and under each of them, voluntarily, knowingly and in good faith, and with specific and express intent, does hereby forever release and discharge GIAA, its employees, agents, representatives, board members, successors, assigns, partners, attorneys, and all persons acting by, through, and under them, or any other, from any and all causes of action, suits, debts, claims, demands, damages, losses, costs, expenses and attorney fees, and liability of any nature whatsoever, known or unknown, which Contractor may have or may hereafter have against GIAA, or its employees, agents, representatives, successors, assigns, partners, attorneys, and all persons acting by, through or under them, or any other, now existing or which may later arise or relate to the Disputed Matter or the Claim, whether in this jurisdiction or any other.

3. GIAA, for itself, its employees, board members, agents, representatives, successors, assigns, partners, attorneys, and all persons acting by, through, and under each of them, voluntarily, knowingly and in good faith, and with specific and express intent, does hereby forever release and discharge Contractor, its employees, agents, representatives, successors, assigns, partners, attorneys, and all persons acting by, through, and under it, from any and all causes of action, suits, debts, claims, demands, damages, losses, costs, expenses and attorney fees, and liability of any nature whatsoever, known or unknown, which GIAA may have or may hereafter have against Contractor, or its employees, agents, representatives, successors, assigns, partners, attorneys, and all persons acting by, through or under Contractor, now existing or which may later arise or relate to the Disputed Matter or the Claim, whether in this jurisdiction or any other.

4. This Release extends to and includes any and all claims, liabilities, injuries, damages, and causes of action that the parties do not presently anticipate, know, or suspect to exist, but that may develop, accrue, or be discovered in the future in relation to the Disputed Matter. THE PARTIES EXPRESSLY WAIVE ALL RIGHTS UNDER 18 G.C.A. § 82602, WHICH PROVIDES AS FOLLOWS:

   A general release does not extend to claims which the creditor does not know or suspect to exist in his favor at the time of executing
the release, which if known by him must have materially affected his settlement with the debtor.

This Release is intended by the parties to operate as and effect a mutual compromise and settlement of all claims.

**GENERAL MATTERS**

5. The parties agree promptly to execute and deliver such other documents as are necessary and/or convenient to effectuate this Release.

6. This Release constitutes the complete agreement of the parties with respect to the subject matters referred to herein and supersedes all prior or contemporaneous negotiations, promises, covenants, agreements or representations of every nature whatsoever with respect thereto, all of which have become merged and finally integrated into this Release. This Release cannot be amended, modified or supplemented except by a written document signed by all parties affected by such amendment, modification or supplement.

7. Whenever the context of this Release so requires, each gender shall include every other gender, the singular shall include the plural, and the plural shall include the singular.

8. No waiver of any provision hereof shall constitute a waiver of any other provision, and no waiver of any type shall be binding unless evidenced in writing signed by the party making the waiver.

9. Each party hereto warrants and represents (1) that it has not at any time assigned to any other person, corporation, or other entity, any rights or remedies that it may have against any other party, (2) that it has the authority to execute this Release, (3) that it has authorized each of the individuals named below to sign this Release on behalf of the party set against each name, and (4) that in doing so, it is not relying on any inducements, promises, or representations made by any other party, or its representatives, agents or attorneys, except those specified herein. The parties hereby indemnify each other in respect of any breach of the above warranties.

10. All notices, requests, and demands to be given in connection with the matters discussed herein shall be in writing and shall be deemed to have been duly given when personally served, or four calendar days after deposit in the United States mail, if mailed by first-class, registered or certified mail, postage prepaid, to such party at their address as herein below shown, or as otherwise hereafter designated by such party in writing:

**FOR CONTRACTOR:**

Guillaume Rosec  
Head of Sales, Southeast Asia  
83 Clemenceau Ave, UE Square, #11-05/08 Singapore 239920
FOR GIAA:
Executive Manager
Antonio B. Won Pat International Airport Authority, Guam
P.O. Box 8770
Tamuning, Guam 96931

11. No party to this Release, by executing this Release, admits the validity of any party’s claims, contentions, and/or defenses. This Release is intended by the parties to resolve the various disputes and claims, known and unknown, that have arisen among them regarding the Claim and the Disputed Matter. This Release shall never be treated as an admission of liability by any party for any purpose.

12. This Release may be executed in one or more counterparts, each of which shall be deemed an original, but all of which together shall constitute one and the same agreement.

IN WITNESS WHEREOF, the parties hereto have executed this Release effective as of the date stated above.

ARINC INCORPORATED

By:

Elizabeth Chia
Assistant General Counsel, Legal & Contracts

Date: 29 September 2020

ANTONIO B. WON PAT INTERNATIONAL AIRPORT AUTHORITY, GUAM

By:

John M. Quinata
Executive Manager

Date:

CERTIFIED FUNDS AVAILABLE:

By:

Antonette L. Bautista
GIAA Certifying Official

Date:

APPROVED AS TO FORM:

CALVO FISHER & JACOB LLP

By:

Janalynn Cruz Damian
Attorneys for GIAA

Date: September 30, 2020
Purpose
Board action is requested to approve the sole source award of the BagLink System contract to ARINC Incorporated.

Background
BagLink is a baggage sortation interface system proprietary to ARINC Incorporated (“ARINC”). GIAA’s BagLink system has been fully implemented since the completion of the terminal expansion and renovation project. The BagLink system is necessary to translate passenger baggage information from the MUSE (Multi-User System Environment) system to GIAA’s Baggage Handling System (“BHS”). The MUSE system was first selected and purchased by the Airlines to process passengers at ticket counters and gate podiums. The MUSE system used by the Airlines at the ticket counters and gate podiums must be fully integrated and compatible with GIAA’s BHS.

Determination of Need
GIAA is empowered under its enabling statute to carry on the business of operating and maintaining airports and related facilities for security access and safety of the traveling public on Guam. In carrying out its business, GIAA has the authority to "employ agents and retain or contract for the services of qualified consultants, specialists or experts, as individuals or as organizations, to advise and assist the Authority and its employees, all of which may be accomplished without regard to the portion of the Personnel Laws relative to compensation."

GIAA requires the services of qualified firms to provide information technology (“IT”) management and infrastructure support services for the BagLink baggage sortation interface system being used by GIAA. GIAA has neither the personnel nor the resources to perform these services.

The scope of services to be provided by ARINC include:
1) Supply and maintain the BagLink system, software and licensing;
2) ARINC will use the existing LAN and other core room infrastructure that resides in ARINC Core Room at the GIAA authorized site. It is assumed that no additional gateways are needed for connectivity to the airlines operating at said authorized site;
3) 1st level hardware maintenance support for all hardware identified and delivered to be provided by ARINC’s local contractor; and
4) 2nd level remote support to be provided ARINC’s customer support group located in Tulsa, Oklahoma.

**Use of Sole Source Procurement**

On February 28, 2020, the Executive Manager, deemed ARINC the sole source contractor, to provide software and infrastructure support services for the baggage sortation interface system at GIAA, ARINC’s propriety system BagLink. BagLink is the only baggage sortation interface system that is fully compatible with the MUSE system being used by the Airlines at ticket counters and gate podiums.

In view of the above, it is determined that sole source procurement is authorized pursuant to Section 3112 of the Guam Procurement Regulations as reflected in the attached Written Determination Regarding the Use of Sole Source Procurement for this contract. See Attachment A. ARINC will provide BagLink software licenses and parts/equipment, as well as maintenance and support services. The term of the agreement will be (2) two years (“Initial Term”) plus (1) one-year option to be exercised at the sole discretion of GIAA and subject to the availability of funding.

**Financial**

Pursuant to § 3112(c) of the Procurement Regulations, GIAA conducted negotiations via video conference during the months of August and September 2020. As a result, GIAA has determined the following proposed pricing schedule to be fair and reasonable in accordance with the scope of work, subject to availability of funding:

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<th>Annual Pricing:</th>
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<td>Year 2</td>
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<td>Year 3 (Option Year)</td>
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<td><strong>Total Contract Amount:</strong></td>
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**Legal Review**

Upon approval of award, the contract will be processed through the issuance of a contract & subject to legal review.

**Recommendation**

It is recommended that the GIAA Board of Directors approve the sole source award of the Management and Infrastructure Support Services for the Baggage Sortation Interface System contract to ARINC Incorporated for the total contract amount of $338,666, subject to the availability of funding and confirmation of contractor’s renewal of its Guam Business License. See Attachment B - ARINC Letter dated October 13, 2020.
Attachment A

TO: PROCUREMENT FILE
FROM: THOMAS C. ADA
EXECUTIVE MANAGER
DATE: FEBRUARY 28, 2020
NAME OF PROCUREMENT: ARINC, INCORPORATED BAGLINK SYSTEM
RE: WRITTEN DETERMINATION REGARDING USE OF SOLE SOURCE PROCUREMENT

Pursuant to the Guam Procurement Law and Regulations, the following determinations are made by the Executive Manager with regard to the A.B. Won Pat International Airport Authority, Guam’s (the “Authority”) sole source procurement of equipment and services from ARINC, Incorporated (“ARINC”) for the BagLink System, a baggage sortation interface system, including software licenses, equipment and maintenance.

Use of sole source procurement (2 GAR § 3112(b))

The following determinations are made pursuant to Section 3112(b) of the Procurement Regulations:

1. The current CUTE (Common User Terminal Emulation) system being used by the Airlines at the ticket counters and the gate podium positions is the MUSE (Multi-User System Environment) system, which is a proprietary system to ARINC, and which was procured independently and chosen by the Airlines. The MUSE system is used to process passengers at all ticket counter and gate podium positions.

2. The MUSE system is used by all Airlines at all the gate podiums and ticket counter positions.

3. It is crucial that the MUSE system used by the Airlines to process passengers at the ticket counters and gate podium positions is fully integrated with the Authority’s baggage handling system. A baggage sortation interface system is necessary to translate passenger baggage information from the MUSE system to the Authority’s baggage handling system.

4. The selected baggage sortation interface system must also be compatible with the MUSE system used by the Airlines.
6. The Procurement Regulations provide that “Sole source procurement is not permissible unless a requirement is available from only a single supplier. A requirement for a particular proprietary item does not justify a sole source procurement if there is more than one potential bidder or offeror for that item. The following are examples of circumstances which could necessitate sole source procurement: (1) where the compatibility of equipment, accessories, or replacement parts is the paramount consideration. ...”

7. BagLink is the only baggage sortation interface system that is compatible with the MUSE system. (See attachment 1.) The Airlines and their customers are the sole beneficiaries of the baggage messaging system. The ARINC MUST system is the Airlines’ system of choice and the Authority must work with the proprietary MUSE system procured by the Airlines for compatibility and supportability.

8. ARINC will provide BagLink software licenses and parts/equipment, as well as maintenance and support services. The agreement between the Authority and ARINC will be a fixed fee agreement and will fully set out the services and equipment to be provided by ARINC. The term of the agreement will be twelve (12) months and the fee will be negotiated as provided in the Procurement Regulations. 2 GARR Div. 4 § 3112(c) (“The procurement officer shall conduct negotiations [for sole source procurement], as appropriate, as to price, delivery, and terms.”)

In view of the above, it is determined that sole source procurement is authorized pursuant to § 3112 of the Guam Procurement Regulations.

DATED: ____________________________

BY: ____________________________

HENRY M. CRUZ
SUPPLY MANAGEMENT ADMINISTRATOR

DATED: ____________________________

BY: ____________________________

THOMAS C. ADA
EXECUTIVE MANAGER
December 18, 2019

A.B. Won Pat International Airport Authority, Guam
Thomas C. Ada
Executive Manager

Dear Mr. Ada,

This letter is to confirm that the GIAA’s current baggage sortation interface system, BagLink, Collins Aerospace’s (dba ARINC Incorporated) proprietary system, is the only baggage sortation interface system compatible with the Multi-User System Environment (vMUSE) system, a system also proprietary to ARINC Incorporated, currently being used by the Airlines for the Common User Terminal Emulation (CUTE) program. The MUSE system was chosen and procured independently by the Airlines, being utilized at airport gate podium positions and ticket counters.

The Airlines and their customers are the sole beneficiaries of the baggage sortation interface system. A baggage sortation interface system is necessary to translate passenger baggage information from the MUSE system to GIAA’s baggage handling system. It is critical that the MUSE system used by the Airlines to process passengers at the ticket counters and gate podium positions is fully integrated with the GIAA’s baggage handling system.

Best Regards,

Guillaume Rosec
Head of Sales, Southeast Asia

[Signature]
October 13, 2020

To whom it may concern,

Re: ARINC Incorporated – Guam
    License No. 13-200901192-001 expired August 31, 2020

Dear Sir/Madam:

Please be informed that ARINC Incorporated needed to file some outstanding tax returns in Guam, which were recently filed on October 1, 2020. Due to COVID, the process has slowed down immensely. We now must make an appointment to obtain the tax clearances for the business license renewal and have requested an appointment. However, we are unable to estimate the turnaround time due to reduced staff and appointment-only service in the jurisdiction. We will provide the renewed business license as soon as we receive it.

Best Regards,
Carolyn J. Smith
Purpose

Board action is requested to approve the sole source award of the MUSE System contract to ARINC Incorporated (“ARINC”).

Background

MUSE is a common use terminal emulation (“CUTE”) system used to process passengers at all ticket counters and gate podium positions that is proprietary to ARINC. In 2017, GIAA procured, via sole source, the MUSE system for 62 common use ticket counters. At that time, the Airlines were using the MUSE system at the ticket counters and gate podium positions, which was procured independently and chosen by the Airlines. The Airlines are currently using the MUSE system at the gate podium positions, as procured independently by them.

It is crucial that the system used by the Airlines to process passengers at the ticket counters and gate podium is fully integrated with the Authority’s baggage sortation interface, BagLink. To effectively translate and interface the data from baggage tags to the Authority’s baggage handling system, the Authority must utilize a compatible system.

Determination of Need

GIAA is empowered under its enabling statute to carry on the business of operating and maintaining airports and related facilities for security access and safety of the traveling public on Guam. In carrying out its business, GIAA has the authority to “employ agents and retain or contract for the services of qualified consultants, specialists or experts, as individuals or as organizations, to advise and assist the Authority and its employees, all of which may be accomplished without regard to the portion of the Personnel Laws relative to compensation.”

GIAA requires IT management and infrastructure support services from ARINC for its MUSE system. GIAA has neither the personnel nor the resources to perform these services.

The scope of services to be provided by ARINC include:

1) Supply and maintain the MUSE system, software and licensing;
2) ARINC will use the existing LAN and other core room infrastructure that resides in ARINC Core Room at the GIAA authorized site. It is assumed that no additional gateways are needed for connectivity to the airlines operating at said authorized site;
3) 1st level hardware maintenance support for all hardware identified and delivered to be provided by ARINC’s local contractor; and
4) 2nd level remote support to be provided ARINC’s customer support group located in Tulsa, Oklahoma.

The sole source procurement of IT management and infrastructure support services for GIAA’s current MUSE system are paramount to ensure seamless and efficient terminal operations at Guam’s only commercial airport, which is an essential facility to the island’s tourism driven economy.

**Use of Sole Source Procurement**

On September 23, 2020, the Executive Manager deemed ARINC the sole source contractor to supply and provide IT maintenance and support services for the MUSE system at GIAA. The MUSE system is the only common use terminal emulation system fully compatible with GIAA’s baggage sortation interface, BagLink.

In view of the above, it is determined that sole source procurement is authorized pursuant to Section 3112 of the Guam Procurement Regulations as reflected in the attached *Written Determination Regarding the Use of Sole Source Procurement* for this contract. See Attachment A. ARINC will provide MUSE software licenses and parts/equipment, as well as maintenance and support services. The term of the agreement will be Eighteen (18) months subject to the availability of funds. The fixed fee, as discussed below, was negotiated as provided in the Procurement Regulations. See 2 GARR Div. 4 § 3112(c) (“The procurement officer shall conduct negotiations [for sole source procurement], as appropriate, as to price, delivery, and terms.”)

**Financial**

Pursuant to § 3112(c) of the Procurement Regulations, GIAA conducted fee negotiations via video conference on September 11, 2020 with ARINC. Due to the discussions that occurred at this negotiation meeting, ARINC submitted a pricing proposal on September 21, 2020. GIAA has determined the fee of $353,041.09 for a period of 18 months, Year 1 ($18,104,84 per month) and 6 months ($22,630.65 per month) to be fair and reasonable and in accordance with the Scope of Services. The funding for these services is provided under Administration’s O&M Budget.

**Legal Review**

Upon approval of award, the contract will be processed through the issuance of a contract & subject to legal review.

**Recommendation**

It is recommended that the GIAA Board of Directors approve the sole source award of the *Management and Infrastructure Support Services for the MUSE system* contract to ARINC Incorporated for the total contract amount of $353,041.98, subject to the availability of funding and confirmation of contractor’s renewal of its Guam Business License. See Attachment B – ARINC Letter dated October 13, 2020.
Attachment A

TO: PROCUREMENT FILE
FROM: JOHN M. QUINATA, EXECUTIVE MANAGER
DATE: SEPTEMBER 23, 2020
NAME OF PROCUREMENT: ARINC, INCORPORATED MUSE SYSTEM FOR COMMON USE TICKET COUNTERS
RE: WRITTEN DETERMINATION REGARDING USE OF SOLE SOURCE PROCUREMENT

Pursuant to the Guam Procurement Law and Regulations, the following determinations are made by the Executive Manager with regard to the A.B. Won Pat International Airport Authority, Guam’s (the “Authority”) sole source procurement of equipment and management and infrastructure support services from ARINC, Incorporated (“ARINC”) for the Multi-User System Environment (“MUSE”) system for 62 common use ticket counters.

Use of sole source procurement (2 GAR § 3112(b))

The following determinations are made pursuant to Section 3112(b) of the Procurement Regulations:

1. In 2017, GIAA procured, via sole source, the MUSE system, a Common User Terminal Emulation (“CUTE”) system for 62 common use ticket counters.

2. The Airlines are also currently using the MUSE system at the gate podium positions, which was procured independently and chosen by the Airlines.

3. The MUSE system is used to process passengers at all ticket counters and gate podium positions. Additionally, the MUSE system is fully compatible with the Authority’s current Baggage Message Server (“BMS”), BagLink, a system also proprietary to ARINC. The BMS is a system that translates and interfaces the data from baggage tags to the Authority’s baggage system.

4. It is crucial that the system used by the Airlines to process passengers at the ticket counters and gate podium positions is fully integrated with the Authority’s BMS. To effectively translate and interface the data from baggage tags to the Authority’s BMS, the Authority must utilize a compatible system. The MUSE system is the only system compatible with BagLink and the existing CUTE system being utilized by the Airlines at the ticket counters and gate podiums.

5. The Authority must procure MUSE software licenses and parts/equipment, as well as maintenance and support services.

6. The MUSE system is proprietary to ARINC.
7. The Procurement Regulations provide that "Sole source procurement is not permissible unless a requirement is available from only a single supplier. A requirement for a particular proprietary item does not justify a sole source procurement if there is more than one potential bidder or offeror for that item. The following are examples of circumstances which could necessitate sole source procurement: (1) where the compatibility of equipment, accessories, or replacement parts is the paramount consideration."

8. The MUSE system is the only system compatible with the Authority's current BMS, BagLink, as well as the CUTE system currently being used by the Airlines at ticket counters and gate podiums. (See attachments 1 and 2.) The Airlines and their customers are the sole beneficiaries of the MUSE system. To achieve compatibility and supportability, the BMS system must work with the CUTE system at the ticket counters and gate podiums and the proprietary MUSE system offered by ARINC is the only such compatible system. In addition, the MUSE system can only be purchased through ARINC.

ARINC will provide MUSE software licenses and parts/equipment, as well as maintenance and support services. The agreement between the Authority and ARINC will be a fixed fee agreement and will set out the services and equipment to be provided by ARINC. The term of the agreement will be Eighteen (18) months. The contractual obligation of GIAA in each fiscal period succeeding the first is subject to the appropriation and availability of funds therefor. In the event that funds are not available for any succeeding fiscal period, the remainder of this Agreement shall be cancelled; however, this does not affect GIAA’s or ARINC’s rights under any termination clause in this Agreement.2 GARR Div. 4 § 3112(c) (“The procurement officer shall conduct negotiations [for sole source procurement], as appropriate, as to price, delivery, and terms.”) Each extended term is conditioned on the Executive Manager determining in writing that continued provision of the MUSE system by ARINC is justified on a sole source basis.

In view of the above, it is determined that sole source procurement is authorized pursuant to § 3112 of the Guam Procurement Regulations.
December 18, 2019

A.B. Won Pat International Airport Authority, Guam
Thomas C. Ada
Executive Manager

Dear Mr. Ada,

This letter is to confirm that the GIAA’s current baggage sortation interface system, BagLink, Collins Aerospace’s (dba ARINC Incorporated) proprietary system, is the only baggage sortation interface system compatible with the Multi-User System Environment (vMUSE) system, a system also proprietary to ARINC Incorporated, currently being used by the Airlines for the Common User Terminal Emulation (CUTE) program. The MUSE system was chosen and procured independently by the Airlines, being utilized at airport gate podium positions and ticket counters.

The Airlines and their customers are the sole beneficiaries of the baggage sortation interface system.

A baggage sortation interface system is necessary to translate passenger baggage information from the MUSE system to GIAA’s baggage handling system. It is critical that the MUSE system used by the Airlines to process passengers at the ticket counters and gate podium positions is fully integrated with the GIAA’s baggage handling system.

Best Regards,

Guillaume Rosec
Head of Sales, Southeast Asia

[Signature]

Legal language per local requirements.
23 September 2020

A.B. Won Pat International Airport Authority, Guam
John M. Quinata
Executive Manager

Dear Mr. Quinata,

This letter is to confirm that the GIAA’s current passenger processing system, the Multi-User System Environment (vMUSE), Collins Aerospace’s (dba ARINC Incorporated) proprietary system, is the only common-use passenger processing system compatible with the current baggage sortation interface system, BagLink, a system also proprietary to ARINC Incorporated. The MUSE system was chosen and procured independently by the Airlines, and is being utilized at airport gate podium positions and ticket counters.

The Airlines and their customers are the sole beneficiaries of the passenger processing system. A passenger processing system is necessary for GIAA customer airlines to process passengers throughout their airport journey. It is critical that the MUSE system used by the Airlines to process passengers at the ticket counters and gate podium positions is fully integrated with the GIAA’s baggage handling system.

Best Regards,

Guillaume Rosac
Head of Sales, Southeast Asia

[Signature]
October 13, 2020

To whom it may concern,

Re: ARINC Incorporated – Guam
License No. 13-200091192-001 expired August 31, 2020

Dear Sir/Madam:

Please be informed that ARINC Incorporated needed to file some outstanding tax returns in Guam, which were recently filed on October 1, 2020. Due to COVID, the process has slowed down immensely. We now must make an appointment to obtain the tax clearances for the business license renewal and have requested an appointment. However, we are unable to estimate the turnaround time due to reduced staff and appointment-only service in the jurisdiction. We will provide the renewed business license as soon as we receive it.

Best Regards,
Carolyn J. Smith
**WORK ORDER**

**TO:**  
SSFM International, Inc.  
215 Rojas Street, #213  
Harmon, GU 96913

**TODAY'S DATE:**  
**WORK ORDER NO.:** 002

**AMOUNT:** $799,021.00 * fixed fee

**EFFECTIVE DATE OF WORK ORDER:**

**COMPLETION DATE:** 13 Months **

**CONTRACT TITLE/NO.:**  
CM for Runway 6L/24R Rehabilitation, Proj. No.  
GIAA-FY-01-2, AIP No. 3-66-001-108-2020; Agreement No. GIAA-S20-008

**SUBJECT:** Phase 1B CM Services under Agreement No. GIAA-S20-008

**SCOPE OF WORK (SOW):** (If SOW requires additional space, please identify number of pages attached on the top right corner of form.)

See Exhibit A (2 Pages)

*$799,021.00 (includes taxes), See Exhibit B (1 page) includes special inspection work(QA testing and surveying is fixed price for Phase 1A and Phase 1B)

**Construction Phase - 12 months; Post-Construction Phase - 1 month**

---

1. Work Order is issued pursuant to the cited Contract Title/No. stated above.
2. Performance shall be pursuant to terms of the Agreement, incorporated herein by reference.
3. Payment shall be made in accordance with the payment terms of the Agreement, after submission of an invoice and GIAA's acceptance of services as satisfactory.

**ACCEPTED BY:**

**FIRM/COMPANY NAME**

SSFM International, Inc.

By:  
Principal (Print)

Signature:  
Date:

**AUTHORIZED BY:**

By:  
JOHN M. QUINATA  
Executive Manager

Date:

Certified Funds Available:

By:  
JOHN A. RIOS  
Comptroller

Date:

---

**GIAA INTERNAL USE ONLY**

**DIVISION:** Account #:  

**ACCOUNTING:**

Obligation of funds:  
(Date:  
(Print Name/Initial)

Authorized by:  
(Date:  
(Print Name/Initial)

**PROCUREMENT:**

Supply Management Administrator  
Print/Sign Name:

Initial:  
Date:
October 21, 2020

Mr. John M. Quinata  
Executive Manager  
A.B. Won Pat International Airport Authority, Guam (GIAA)  
PO Box 8770  
Tamuning, GU  96931

ATTENTION: Mr. Victor Cruz – Engineer Supervisor

Re: Construction Management (CM) Services for Runway 6L/24R Rehabilitation  
Phase 1B  
Work Order No. 2 Proposal  
Project No. GIAA-FY18-01-2

Dear Mr. Quinata:

We are pleased to submit this work order request to provide CONSTRUCTION MANAGEMENT (CM) services for the subject project. These services would extend from our current contract end date of July 4, 2021 to November 15, 2021.

SSFM will continue to provide CM services for an additional 90 days for Phase 1B, which does not coincide with the Contractor’s Time Extension of 120 days as follows:

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<tr>
<td>Preconstruction Phase 1A</td>
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<tr>
<td>Overlap Phase 1A/Phase 1B</td>
<td>9 months</td>
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<tr>
<td>Phase 1B Only</td>
<td>3 months (90 days)</td>
</tr>
<tr>
<td>Post Construction</td>
<td>1 month</td>
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</table>

We have based our proposal on the following assumptions and effort:

- Phase 1B has 12-month construction duration.
- Construction NTP for Phase 1B and Phase 1A is October 15, 2020.
- With the addition of Phase 1B, the project requires 2 construction inspectors.
- Phase 1B will have a 1-month onboarding period of the additional inspector.
- Overlap Period for Phase 1A and Phase 1B is 9 months.
- Phase 1B will continue for an additional 3 months after Phase 1A is complete, which currently does not match additional 120 days provided to the construction contractor. It is understood this discrepancy will be negotiated later.
• Preconstruction for Phase 1A extended by 3 months.
• Post Construction is 1 Month.
• The additional costs during overlap is 1 additional inspector and any applicable ODCs.
• QA testing and survey for Phase 1A and Phase 1B is lump sum and no longer an allowance.

CONSTRUCTION MANAGEMENT CHARGES
For the basic scope of work and work duration shown hereinbefore, compensation for our services shall be lump sum including GRT as follows:

LUMP SUM FEE = $799,021.00 including GRT

A copy of our estimated labor and fee development is attached herewith in Exhibit “A”.

Thank you very much for this opportunity to provide construction management services for this PROJECT.

SSFM INTERNATIONAL, INC. Reviewed and Approved By:

Ed Hipolito, P.E. Joseph Duenas
Project Manager Pacific Area Manager
Email: ehipolito@ssfm.com Email: jduenas@ssfm.com

Enclosures: Exhibit “A” – Fee Breakdown
**EXHIBIT B**

CM FOR RUNWAY 6L/24R REHABILITATION  |  PROJECT NO. GIAA-PY85-01-2  |  BASE FEE ESTIMATE: $770,020.81  
PHASE 1B (Work Order No.2)  |  10/26/2020  |  2019_078_000  

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| Specialty Inspections: | Geotech and Survey - on as needed basis only and fee proposal is subject to GIAA advance approval. |

**LABOR ESTIMATE**

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<td>494</td>
<td>0</td>
<td>62</td>
<td>416</td>
<td>214,013.47</td>
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<tr>
<td><strong>Construction Phase 1A/B</strong></td>
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<td></td>
<td></td>
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</tr>
<tr>
<td>0%</td>
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<td>0%</td>
<td>100%</td>
<td>0%</td>
<td>0%</td>
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<tr>
<td>0</td>
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<td>0</td>
<td>1560</td>
<td>0</td>
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<td>0</td>
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<td><strong>Construction Phase 1B only</strong></td>
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<td>100%</td>
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<tr>
<td>5,838.25</td>
<td>1</td>
<td>1</td>
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<tr>
<td><strong>Post Construction</strong></td>
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<td></td>
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<tr>
<td>5%</td>
<td>100%</td>
<td>100%</td>
<td>100%</td>
<td>15%</td>
<td>100%</td>
<td>100%</td>
<td>100%</td>
</tr>
<tr>
<td>1</td>
<td>173</td>
<td>173</td>
<td>173</td>
<td>173</td>
<td>173</td>
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<td>173</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>$1,946.88</td>
<td>$36,141.53</td>
<td>$25,021.06</td>
<td>$24,573.42</td>
<td>$5,421.23</td>
<td>$11,120.47</td>
<td>$104,623.80</td>
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</tbody>
</table>

Additional inspectors can be available as needed.

**Phase 1A/Phase 1B Overlap**

**OTHER DIRECT COSTS**

<table>
<thead>
<tr>
<th>Units</th>
<th>Unit Cost</th>
<th>Sets</th>
<th>Subtotal</th>
<th>COMMENTS</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cell Phone</td>
<td>9</td>
<td>$80.00</td>
<td>1</td>
<td>$720.00</td>
</tr>
<tr>
<td>Truck Vehicle</td>
<td>9</td>
<td>$1,200.00</td>
<td>1</td>
<td>$10,800.00</td>
</tr>
<tr>
<td>Vehicle Insurance and Gas</td>
<td>9</td>
<td>$600.00</td>
<td>1</td>
<td>$5,400.00</td>
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<tr>
<td>Computer Equipment</td>
<td>1</td>
<td>$1,500.00</td>
<td>1</td>
<td>$1,500.00</td>
</tr>
<tr>
<td>Handheld Radio for ADA Movements</td>
<td>1</td>
<td>$95.00</td>
<td>1</td>
<td>$95.00</td>
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<tr>
<td>SIGA Bagging under ASP</td>
<td>1</td>
<td>$100.00</td>
<td>1</td>
<td>$100.00</td>
</tr>
<tr>
<td>GIAA Vehicle Decals for ADA</td>
<td>1</td>
<td>$100.00</td>
<td>1</td>
<td>$100.00</td>
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<tr>
<td>Additional Premium for Auto lis.</td>
<td>1</td>
<td>$15,925.00</td>
<td>1</td>
<td>$15,925.00</td>
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<td><strong>Total ODC</strong></td>
<td>$21,925.00</td>
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**Phase 1B Only Including Post Construction**

**OTHER DIRECT COSTS**

<table>
<thead>
<tr>
<th>Units</th>
<th>Unit Cost</th>
<th>Sets</th>
<th>Subtotal</th>
<th>COMMENTS</th>
</tr>
</thead>
<tbody>
<tr>
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<td>$960.00</td>
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<td>Truck Vehicle</td>
<td>4</td>
<td>$1,200.00</td>
<td>2</td>
<td>$9,600.00</td>
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<tr>
<td>Vehicle Insurance and Gas</td>
<td>4</td>
<td>$600.00</td>
<td>2</td>
<td>$4,800.00</td>
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<tr>
<td><strong>Total ODC</strong></td>
<td>$15,360.00</td>
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</tbody>
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**GA Survey and Testing** $29,000.00
### Calvo Fisher & Jacob LLP
#### Ledger Listing with Fee/Cost Breakdown

<table>
<thead>
<tr>
<th>Matter ID</th>
<th>Closing Date</th>
<th>Stmt No</th>
<th>Matter Description (First Line)</th>
<th>Total</th>
<th>Fees</th>
<th>Costs</th>
<th>Balance Due</th>
</tr>
</thead>
<tbody>
<tr>
<td>0851-0046</td>
<td>9/30/2020</td>
<td>78946</td>
<td>DFS Guam L.P. Arbitration Claim</td>
<td>3,176.50</td>
<td>3,176</td>
<td></td>
<td>3,176.50</td>
</tr>
</tbody>
</table>

<p>| Grand Total | 3,176.50 | 3,176.50 | - | 3,176.50 |</p>
<table>
<thead>
<tr>
<th>Matter ID</th>
<th>Closing Date</th>
<th>Stm No</th>
<th>Matter Description (First Line)</th>
<th>Total</th>
<th>Fees</th>
<th>Costs</th>
<th>Balance Due</th>
</tr>
</thead>
<tbody>
<tr>
<td>0851-0001</td>
<td>9/30/2020</td>
<td>78936</td>
<td>General Matters</td>
<td>300.10</td>
<td>148.50</td>
<td>151.60</td>
<td>300.10</td>
</tr>
<tr>
<td>0851-0004</td>
<td>9/30/2020</td>
<td>78937</td>
<td>Legislative Issues</td>
<td>896.00</td>
<td>896.00</td>
<td>-</td>
<td>896.00</td>
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<tr>
<td>0851-0009.16</td>
<td>9/30/2020</td>
<td>78938</td>
<td>ARINC, Incorporated</td>
<td>6,203.50</td>
<td>6,203.50</td>
<td>-</td>
<td>6,203.50</td>
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<tr>
<td>0851-0009.32</td>
<td>9/30/2020</td>
<td>78939</td>
<td>Contract Services - Rehabilitate Runway 6L-24R</td>
<td>280.00</td>
<td>280.00</td>
<td>-</td>
<td>280.00</td>
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<tr>
<td>0851-0009.83</td>
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<td>78940</td>
<td>Cooling Tower Support Repair and Rehabilitation</td>
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<td>973.50</td>
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<tr>
<td>0851-0025</td>
<td>9/30/2020</td>
<td>78941</td>
<td>Board Matters</td>
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<td>104.50</td>
<td>-</td>
<td>104.50</td>
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<tr>
<td><strong>Grand Total</strong></td>
<td></td>
<td></td>
<td></td>
<td>8,757.60</td>
<td>8,606.00</td>
<td>151.60</td>
<td>8,757.60</td>
</tr>
</tbody>
</table>
AIRLINE ISSUES

United Airlines
- Operating daily B777; GUM/HNL/GUM and GUM/NRT/GUM pax flts.
- Operating 4x month B737; GUM/TKK pax flts. Nov. 13, 27 and TKK/GUM Nov. 8, 14, 22, 28
- Operating 3x weekly B737; GUM/SPN/GUM pax flts. every Mon./Thu./Sat.
- Operating 3x weekly B737; GUM/MNL/GUM pax. flights every Mon./Wed./Fri.
- Operating 2x month B737; GUM/ROR pax flts. Nov. 1, 22 and ROR/GUM Nov. 2, 23
- Operating 1x month B737; GUM/YAP/GUM paxflt. Nov. 22
- Operating daily B777; cargo flts. GUM/HKG and GUM/LAX
- Operating 4x weekly B789; cargo flts. GUM/SFO/GUM
- Operating 4x weekly B789; cargo flts. GUM/SIN/GUM
- Operating 3x weekly B777; cargo flts. GUM/MNL/GUM

Jin Air
- Operating 1x weekly B738; 4 ICN/GUM/ICN pax flts. every Wed. (Nov. 4, 11, 18, 25)

Philippine Airlines continues
- Operating 6x weekly A321 MNL/GUM/MNL pax flts. (Nov. 1, 2, 8, 9, 15 – 30)
- Operating daily tech stop flts. to/from MNL and HNL (A333) / SFO (B777) / LAX (A350 of B777)

Korean Air
- Operating 1x weekly A333; 4 ICN/GUM/ICN cargo flts. every Thu. (Nov. 5, 12, 19, 26)

Japan Airlines
- Operating 1x cargo flight Nov. 20
- Pilot Training ongoing for Oct. 23 – Nov. 3 on B737 aircraft
- Pilot Training plan for Nov. 16 – 25 and Nov. 30 – Dec. 12 on B737 aircraft

Air Transport International
- Operating 4x weekly B763; HKG/GUM/SYD pax flts. every Tue./Thu./Sat./Sun.

Cargo Operators
- FedEx operating 1x weekly MD11; ANC/GUM/PVG cargo flts. every Sun. (Nov. 1, 8, 15, 22, 29)
- UPS operating 1x weekly B737; HNL/GUM/HKG cargo flts. every Sun. (Nov. 1, 8, 15, 22, 29)

REGULATORY ISSUES

FAR Part 139 Table Top Exercise (TTX)
In compliance with our requirement to execute an annual Table Top Exercise (TTX), GIAA held a TXX with all internal divisions role-playing in an emergency simulation on Wednesday, October 14, 2020 from 9:00am – 12:00pm. Due to the limitations with the COVID-19 pandemic, our exercise did not include our regular participants from partner GovGuam agencies and military commands.
REGULATORY ISSUES cont’d.

Full Scale Exercise
Our FAR Part 139 Triennial Full Scale Emergency (FSE) exercise has been in the planning stage and ready for a simulated FSE on Wednesday, November 4, 2020. Again, the exercise has been modified, with FAA approval, to be executed within the limits as affected by the COVID-19 pandemic.

FINANCIAL ISSUES

Procurement Authority
GIAA received its full Delegation of Procurement Authority for the period October 1, 2020 through September 30, 2021 from Guam’s Chief Procurement Officer, to serve as a purchasing agency of the Government of Guam pursuant to Guam Procurement Law.

FY 2020 Financial Audit
The audit of the Authority’s fiscal year 2020 financials is still ongoing with Ernst & Young, with completion expected no later than January 31, 2021. GIAA’s entrance meeting with the OPA is scheduled for Monday, November 9, 2020.

Moody’s Investors Services
Moody’s Investors Service (“Moody’s”) has completed a periodic review of the ratings of Antonio B. Won Pat International Airport Authority, Guam. The review did not involve a rating committee and GIAA maintains its Baa2 rating. Credit ratings and outlook/review status cannot be changed in a portfolio review and hence are not impacted by this announcement.

S&P Global Ratings
We have been informed by S&P Global Ratings, in an October 22, 2020 letter, that our credit rating was lowered from a “BBB+” to a “BB+” and removed the rating from CreditWatch.

REQUEST FOR PROPOSALS/INVITATIONS TO BID

- RFP for Medical Services
  Announced: October 30, 2020
  Deadline for Receipt of Written Questions: November 04, 2020 @ 5pm
  Submission Deadline: November 18, 2020 @ 4pm
ANNOUNCEMENTS:

- The final inspection for Phase 1 of the International Arrivals Corridor (IAC) is slated for early November and the ribbon cutting ceremony can be scheduled as early as the week of November 10, 2020.
- Since Monday, October 19, 2020, a total of eight (8) GIAA Employees tested positive for COVID-19; 2 on Oct. 19th, 2 on Oct. 21st, 2 on Oct 23rd and 1 on Oct. 26th. Our aggressive contact tracing has been working as evidenced by the last positive case, which was totally unrelated to any previous cases. We continue to notify employees, tenants, and the general public through official notifications and media releases.
- GIAA Management sends best wishes to yet another employee, who has retired from Airport service. Program Coordinator Connie Mendiola served in all divisions of the airport in her 28 years of service with the Airport Authority. We of course send our best wishes on her retirement, effective October 16, 2020 and thank her for her service to the A.B. Won Pat International Airport Authority and the people of Guam!
## I. Signatory Airline Rents & Fees

<table>
<thead>
<tr>
<th>Service</th>
<th>Budget</th>
<th>Actual</th>
<th>% Variance</th>
</tr>
</thead>
<tbody>
<tr>
<td>Terminal Bldg Rentals</td>
<td>3,997.2</td>
<td>2,848.4</td>
<td>-28.7%</td>
</tr>
<tr>
<td>Departure Fees</td>
<td>7,385.1</td>
<td>3,297.9</td>
<td>-55.3%</td>
</tr>
<tr>
<td>Arrival Fees</td>
<td>7,320.2</td>
<td>3,157.6</td>
<td>-56.9%</td>
</tr>
<tr>
<td>Immigration Inspection Fees</td>
<td>2,642.6</td>
<td>1,137.8</td>
<td>-56.9%</td>
</tr>
<tr>
<td>Loading Bridge Use Fees</td>
<td>8,245.3</td>
<td>4,739.2</td>
<td>-42.5%</td>
</tr>
<tr>
<td>Apron Use Fees</td>
<td>1,413.5</td>
<td>1,056.5</td>
<td>-25.3%</td>
</tr>
<tr>
<td>Landing Fees</td>
<td>3,170.7</td>
<td>2,447.8</td>
<td>-22.8%</td>
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</tbody>
</table>

**Total Signatory Revenue**

<table>
<thead>
<tr>
<th></th>
<th>Budget</th>
<th>Actual</th>
<th>% Variance</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>34,174.7</td>
<td>18,685.2</td>
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</table>

**Enplaned Signatory Pax**

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<th>Budget</th>
<th>Actual</th>
<th>% Variance</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>1,961,267</td>
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**Cost per Enplaned Pax**

<table>
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<th>Actual</th>
<th>% Variance</th>
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</thead>
<tbody>
<tr>
<td></td>
<td>$17.42</td>
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</table>

### Revenues from Sources other than Signatory Airlines Rents & Fees

#### Concession Revenues

<table>
<thead>
<tr>
<th>Service</th>
<th>Budget</th>
<th>Actual</th>
<th>% Variance</th>
</tr>
</thead>
<tbody>
<tr>
<td>Gen Merchandise</td>
<td>14,528.0</td>
<td>8,983.5</td>
<td>-38.2%</td>
</tr>
<tr>
<td>In-flight Catering</td>
<td>908.0</td>
<td>557.2</td>
<td>-38.6%</td>
</tr>
<tr>
<td>Food &amp; Beverage</td>
<td>1,042.7</td>
<td>585.4</td>
<td>-43.9%</td>
</tr>
<tr>
<td>Rental Cars</td>
<td>1,840.5</td>
<td>826.0</td>
<td>-55.1%</td>
</tr>
<tr>
<td>Other Concession Rev</td>
<td>694.9</td>
<td>362.0</td>
<td>-47.9%</td>
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</table>

**Total Concession Revenues**

<table>
<thead>
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<th>Budget</th>
<th>Actual</th>
<th>% Variance</th>
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<tbody>
<tr>
<td></td>
<td>19,014.0</td>
<td>11,314.1</td>
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**Passenger Facility Charges**

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<th>% Variance</th>
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<tr>
<td></td>
<td>7,749.0</td>
<td>2,920.0</td>
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**Other Revenue**

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<tr>
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<th>Budget</th>
<th>Actual</th>
<th>% Variance</th>
</tr>
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<tbody>
<tr>
<td></td>
<td>15,426.4</td>
<td>13,171.1</td>
<td>-14.6%</td>
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</table>

**Total Operating Revenue**

<table>
<thead>
<tr>
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<th>Actual</th>
<th>% Variance</th>
</tr>
</thead>
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<tr>
<td></td>
<td>76,364.0</td>
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### II. Operating Expenses:

#### Personnel Services

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<th>Actual</th>
<th>% Variance</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>22,191.8</td>
<td>20,147.7</td>
<td>-9.2%</td>
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</table>

#### Contractual Services

<table>
<thead>
<tr>
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<th>Budget</th>
<th>Actual</th>
<th>% Variance</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>27,018.0</td>
<td>20,247.9</td>
<td>-25.1%</td>
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</table>

#### Materials & Supplies

<table>
<thead>
<tr>
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<th>Budget</th>
<th>Actual</th>
<th>% Variance</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>2,765.7</td>
<td>1,180.9</td>
<td>-57.3%</td>
</tr>
</tbody>
</table>

#### Equipment/Furnishings

<table>
<thead>
<tr>
<th></th>
<th>Budget</th>
<th>Actual</th>
<th>% Variance</th>
</tr>
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<tbody>
<tr>
<td></td>
<td>517.8</td>
<td>517.8</td>
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**Total Operating Expenses**

<table>
<thead>
<tr>
<th></th>
<th>Budget</th>
<th>Actual</th>
<th>% Variance</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>52,493.2</td>
<td>42,094.2</td>
<td>-19.8%</td>
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</table>

**Net income from Operations**

<table>
<thead>
<tr>
<th></th>
<th>Budget</th>
<th>Actual</th>
<th>% Variance</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>23,870.8</td>
<td>3,996.2</td>
<td>-83.3%</td>
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</tbody>
</table>

### III. Other Revenues and Expenses

#### Less: Non-operating/Non-recurring Expenses (OPEB/Emergency/Bad Debts)

<table>
<thead>
<tr>
<th></th>
<th>Budget</th>
<th>Actual</th>
<th>% Variance</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>800.0</td>
<td>3,161.7</td>
<td>295.2%</td>
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</table>

#### Add: Interest on Investments

<table>
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<tr>
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<th>Budget</th>
<th>Actual</th>
<th>% Variance</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>1,203.8</td>
<td>1,383.3</td>
<td>14.9%</td>
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</tbody>
</table>

**Net Revenues**

<table>
<thead>
<tr>
<th></th>
<th>Budget</th>
<th>Actual</th>
<th>% Variance</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>24,274.6</td>
<td>2,217.7</td>
<td>-90.9%</td>
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</tbody>
</table>

#### Add: Other Sources of Funds (Federal Reimb)

<table>
<thead>
<tr>
<th></th>
<th>Budget</th>
<th>Actual</th>
<th>% Variance</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>400.0</td>
<td>15,104.0</td>
<td>3676.0%</td>
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</tbody>
</table>

#### Add: Other Available Moneys

<table>
<thead>
<tr>
<th></th>
<th>Budget</th>
<th>Actual</th>
<th>% Variance</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>4,031.9</td>
<td>3,393.6</td>
<td>-15.8%</td>
</tr>
</tbody>
</table>

**Net Revenues and Other Available Moneys**

<table>
<thead>
<tr>
<th></th>
<th>Budget</th>
<th>Actual</th>
<th>% Variance</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>28,706.5</td>
<td>20,715.3</td>
<td>-27.8%</td>
</tr>
</tbody>
</table>

**Debt Service payments**

<table>
<thead>
<tr>
<th></th>
<th>Budget</th>
<th>Actual</th>
<th>% Variance</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>16,127.8</td>
<td>13,574.3</td>
<td>-15.8%</td>
</tr>
</tbody>
</table>

**Debt Service Coverage**

<table>
<thead>
<tr>
<th></th>
<th>Budget</th>
<th>Actual</th>
<th>% Variance</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>1.78</td>
<td>1.53</td>
<td>-14.3%</td>
</tr>
</tbody>
</table>

**Debt Service Requirement**

<table>
<thead>
<tr>
<th></th>
<th>Budget</th>
<th>Actual</th>
<th>% Variance</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>1.25</td>
<td>1.25</td>
<td>0.0%</td>
</tr>
</tbody>
</table>